Global Internal Audit Standards

Guidelines to conform with Domain V

Domain V provides auditors with guidelines to effectively plan, conduct and report on engagements, and follow up on remediation.

1. Engagement communication

The following should be communicated for each engagement:

- Objectives, scope and timing, and any changes
- Engagement progress
- Engagement findings
- Recommendations and action plans
- Engagement conclusion
- Scope limitations
- Non-conformance with the Standards, reason for and impact of non-conformance

Any instances where Internal Audit and management disagree, follow agreed resolution methodology

2. Plan engagement

- Gather information to understand engagement risk for the area under review:
 - Strategy, objectives and risks
 - Risk assessment used to support Audit Plan
 - Governance, risk management and
 - control processes
 - Relevant frameworks and guidelines
- Conduct engagement risk assessment for area under review by:
 - Determining criteria management uses to measure
 achievement of objectives
 - Identifying risks to achieving objectives for area under review
 - Considering fraud
 - Assessing risk significance and priority
- Articulate engagement objective (i.e. purpose and engagement goals) and scope (i.e. boundaries and focus)
- Discuss scope limitations with management
- CAE to approve scope and objective
- CAE to approve changes to objective and scope
- Establish evaluation criteria to use in engagement
- Allocate resources based on nature and complexity of engagement, timeframe and available resources

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- Develop and document work programme which includes the following:
 - Evaluation criteria
 - Tasks to be performed
 - Methodologies to be used
 - Task allocation to resources
- CAE to approve work programme

3. Perform engagement work

- Gather information
- Evaluate if gathered information is relevant, reliable and sufficient
- Raise potential findings where sufficient, relevant and reliable information cannot be obtained
- Provide assurance where information is sufficient, relevant and reliable
- Document information and evidence to support results

4. Prepare findings, recommendations and action plans

- For each potential finding:
 - Determine significance (i.e. likelihood and impact)
 Find root cause in collaboration with management
- Report significant findings
- Identify other findings to report
- Prioritise all reportable findings
- Develop recommendations and/or action plans for reportable findings and discuss with management
- Develop engagement conclusion aligned to engagement results

5. Follow up on remediation

Includes:

- Periodically enquiring on progress
- Performing follow-up assessment of implemented changes
- Update remedial action status on tracking system

Attributes of quality communication

Quality communication is a key contributor to successful engagements. Ensure that all communication meets the following criteria:





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